AWG Command Brief For Industry Day

Think. Adapt. Anticipate.

US Army Efforts to Counter Asymmetric Threats (Background)

- OCT 2003 - Army creates IED-Task Force, later becomes the Joint Improvised Explosive Device Defeat Organization (JIEDDO)

- APR 2004 – Army proposed activation of the Asymmetric Warfare Group (AWG)

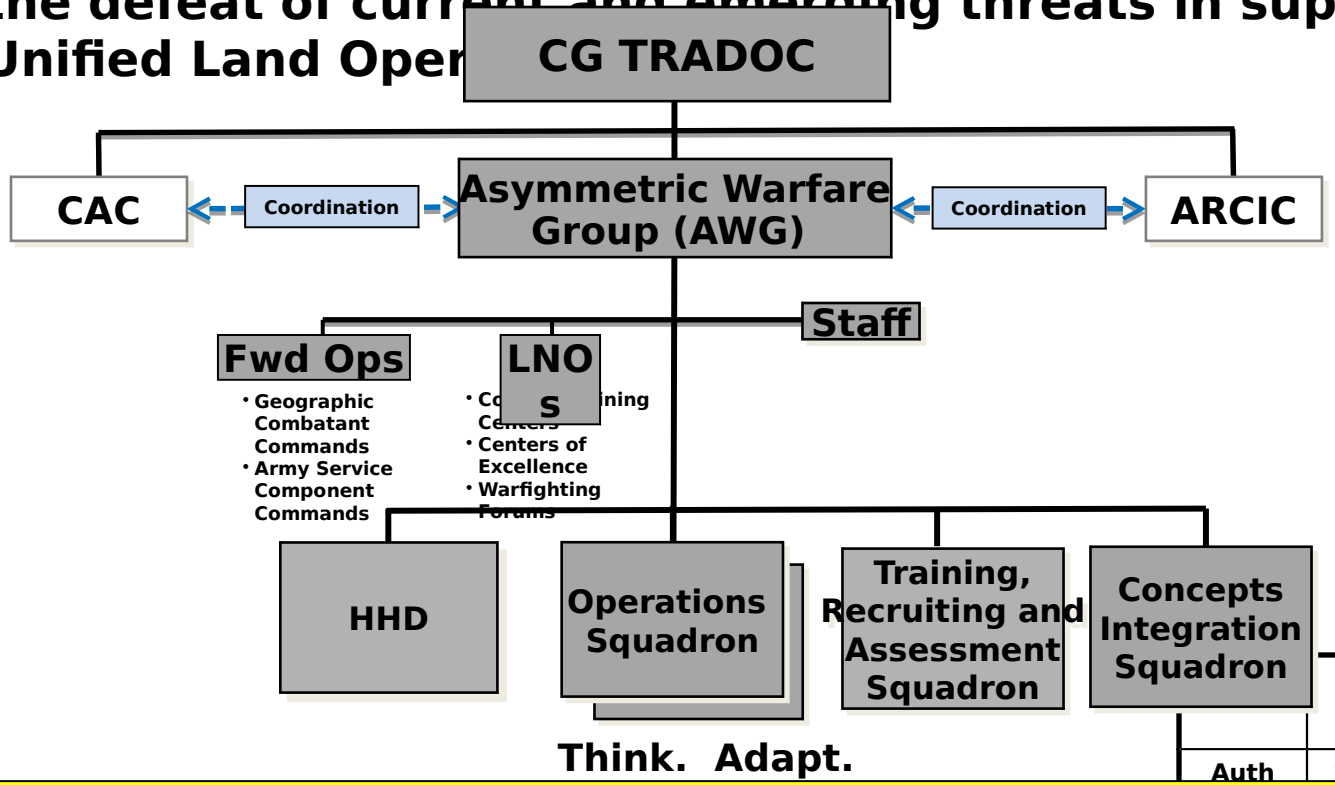
- APR 2005 – AWG begins operational support activities

- APR 2006 – AWG formally activated with HQs at Ft Meade, MD and a battle lab at Ft AP Hill, VA

- NOV 2011 – AWG re-aligned to report to the CG, TRADOC

Mission & Organizational Concept

Mission: The U.S. Army Asymmetric Warfare Group provides operational advisory and Solution Development support globally to the Army and Joint Force Commanders to enhance Soldier survivability and combat effectiveness, and enable the defeat of current and emerging threats in support of Unified Land Oper



	MIL	DAC	CTR	Total
Auth	205	37	122	364

AWG's design allows direct observations, rapid solution development and dissemination to the Army

Bottom Line Up Front

- **<u>AWG Core Competency:</u>**
  Operational Advising
- **Purpose:**
  - **Enhance Soldier Survivability**
  - **Increase Effectiveness of the Force**

AWG is TRADOC's direct link to the operational force and the OE

AWG Operational Approach

AWG Attributes

Proximity
AWG develops solutions through firsthand observations in combat and operational areas.

Experience
AWG Operational Advisors have recent and relevant combat/operational experience from a range of units and can quickly blend capabilities across the Army spectrum.

Duration
AWG maintains an enduring global presence, focused on indentifying and overcoming emerging threats.

Core Functions

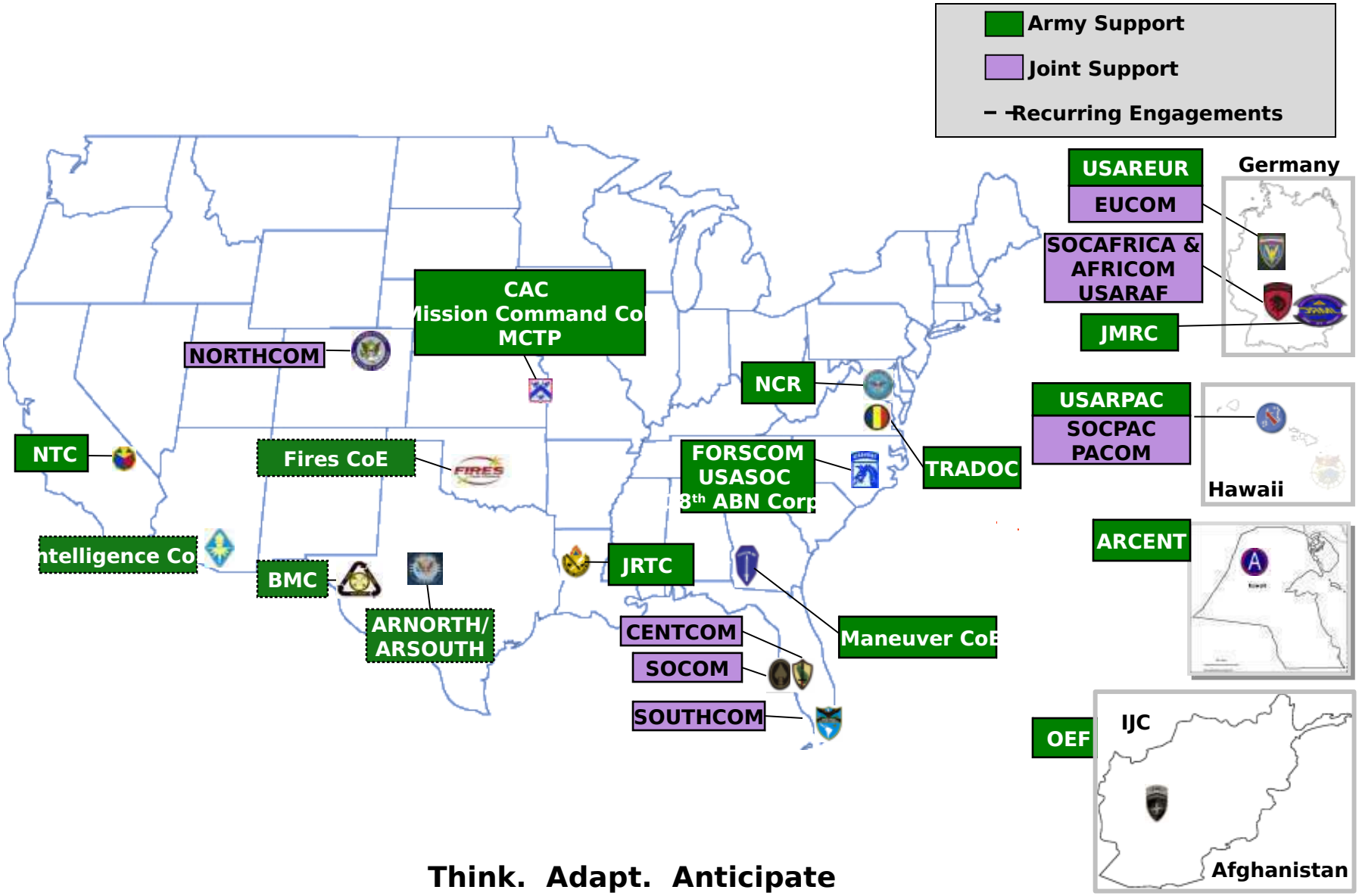
- **Operational Advising**
- **Identify Capability Gaps**
  - **Observe and Analyze**
- **Solution Development**
- **Assist DOTMLPF Integration**

Group Priorities of Effort

- **Security Force Assistance**
- **Focused Operations**
- **Adaptability**
- **OE /RAF Support**
- **Tactical Mobility**
- **Inform and Influence Activities**

Endstate: Enhance Soldier Survivability; Increase Combat Effectiveness of the Force; Enable the Defeat of Current and Emerging Threats

Liaison Network



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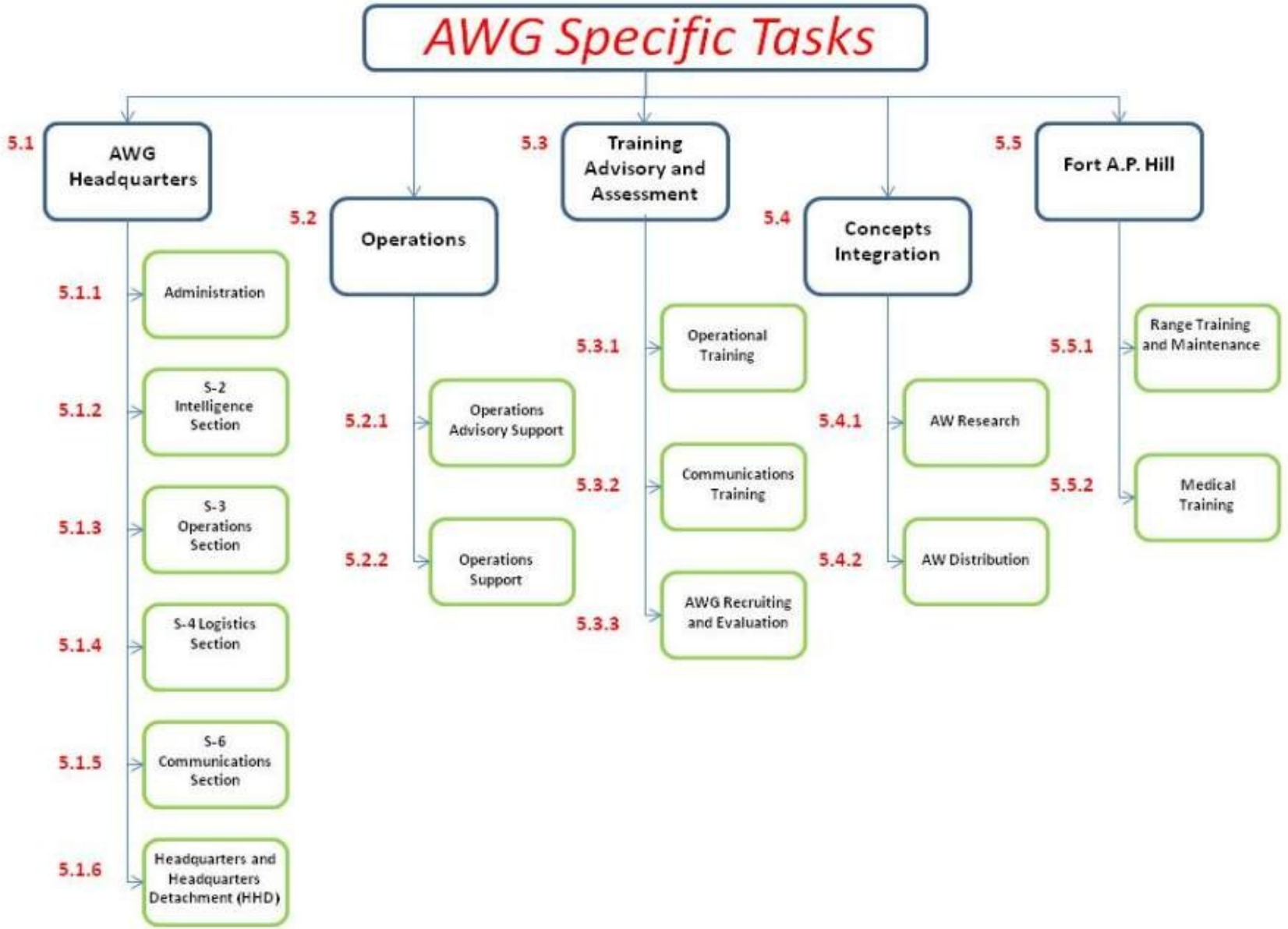
AWG Specific Tasks
5.1
AWG Headquarters
5.1.1
Administration
5.1.2
S-2 Intelligence Section
5.1.3
S-3 Operations Section
5.1.4
S-4 Logistics Section
5.1.5
S-6 Communications Section
5.1.6
Headquarters and Headquarters Detachment (HHD)
5.2
Operations
5.2.1
Operations Advisory Support
5.2.2
Operations Support
5.3
Training Advisory and Assessment
5.3.1
Operational Training
5.3.2
Communications Training
5.3.3
AWG Recruiting and Evaluation
5.4
Concepts Integration
5.4.1
AW Research
5.4.2
AW Distribution
5.5
Fort A.P. Hill
5.5.1
Range Training and Maintenance
5.5.2
Medical Training

Deliverable Schedule

DELIVERABLE	FREQUENCY	MEDIUM/FORMAT	SUBMIT TO
Project Management Plan (PMP). PWS 6.1	Initial due within 45 days after contract award and kept current throughout contract performance.	The Contractor shall keep the PMP up-to-date and accessible electronically at all times on a secure storage location. Electronic format (PWS 7.1.1).	Initial KO and COR. Maintain PMP via Army Knowledge Online (AKO) or AWG share-point portals.
Operations Security (OPSEC) Plan. PWS 6.2	Initial OPSEC plan within 45 days of contract award.	Conform to DD Form 1423, DD Form 254, and AR 530-1.	KO and COR
Quality Control Plan (QCP). PWS 6.3	Initial due with contract proposal and updated throughout contract performance.	Electronic format (PWS 7.1.1).	KO and COR
Satisfaction Survey PWS 6.3.1	Provide with QCP and administer quarterly.	Electronic format (PWS 7.1.1).	KO and COR
Problem Notification Report PWS 6.3.2	Problems reported within 24 hours.	IAW QCP guidelines and include in the next monthly report.	KO and COR
Customer Complaints. PWS 6.3.3	Contractors shall respond to all customer complaints.	Customer Complaint Form.	COR
Quarterly Management Report (QMR) PWS 6.4	Quarterly	Electronic format (PWS 7.1.1).	COR
Monthly Status Report (MSR). PWS 6.5	15th workday after the close of the monthly accounting period.	Electronic format (PWS 7.1.1).	COR
Concept of Operations (CONOPs) PWS 6.6	Prior to each OCONUS deployment and/or mission.	IAW AWG Standard Operating Procedures.	Appropriate AWG Government personnel.
After Action Reports (AARs). (Tactical Trip Reports, Trip Reports and Mid-tour Assessments) PWS 6.7.1	Within 5 days of each mission completion (trip reports) and mid-point of every long-term deployment (mid-tour assessment).	IAW AWG Standard Operating Procedures.	Appropriate AWG Government personnel.
Technical Report-Study/Services 6.8	15 days prior to the end of the contract.	Electronic format (PWS 7.1.1).	KO
Program Management Reviews (PMR) PWS 6.9.1	Quarterly	Present the Quarterly Management Report. Electronic format (PWS 7.1.1).	COR
Out-briefs PWS 6.9.2	Conclusion of a mission/deployment or as required.	Presentation participant. Electronic format (PWS 7.1.1).	Appropriate AWG Government personnel.
Line of Effort Briefing PWS 6.9.3	Update on current status of projects, programs, or missions or as required.	Presentation participant. Electronic format (PWS 7.1.1).	Appropriate AWG Government personnel.
Accounting for Contract Manpower PWS 6.10	Annually NLT 31 October.	Provide all data required via electronic submittal.	https://cmra.army.mil and COR
Monthly Contractor Census Reporting PWS 6.11	Info as of 25th day of each month received by KO NLT the first day of the following month.	IAW Contractor Census Reporting guidelines (PWS 6.11).	KO
Armed Personnel Incident Reports	Comply with applicable orders, directives, and instructions.	IAW current incident report guidelines (PWS 6.12).	Appropriate Government activity (PWS 6.12).

AWG Operational Construct

- **AWG routinely deploys globally in two-man teams (1 Mil + 1 Contractor)**
  - Intent is to meld the current senior military with highly qualified, combat-experienced contractors from SOF, SMU, Ranger, etc. to execute the Operational Advisory mission
- **Contractor provides AWG with a malleable, re-configurable workforce to respond to future requirements**
  - Contractor provides expertise or level of experience that is not readily available in the military
  - Skill mix of the contractor workforce could change over time

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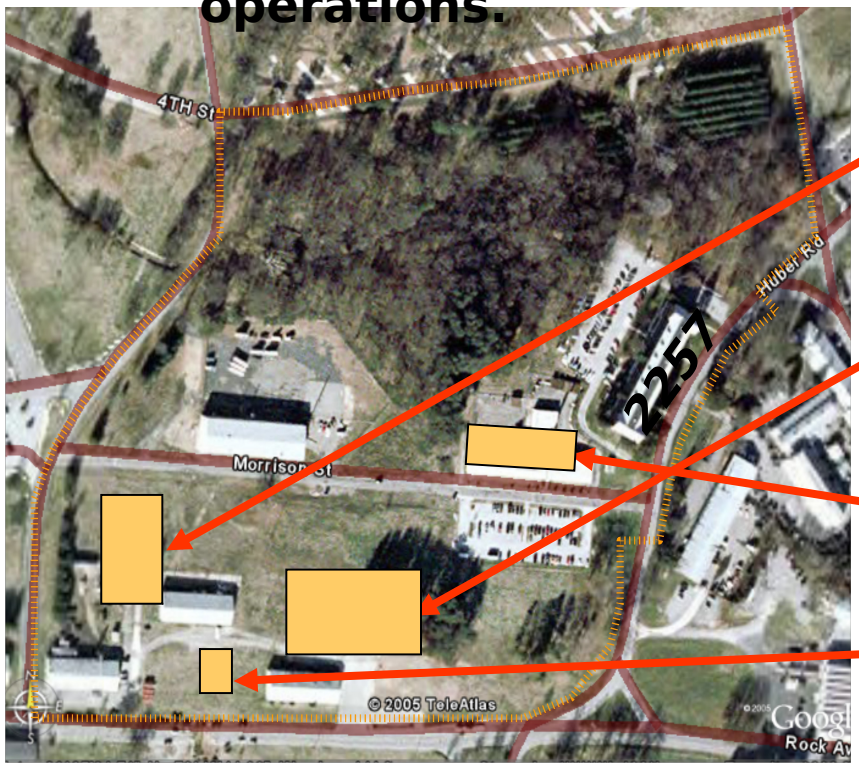
AWG HQs - Ft. Meade MILCON Projects

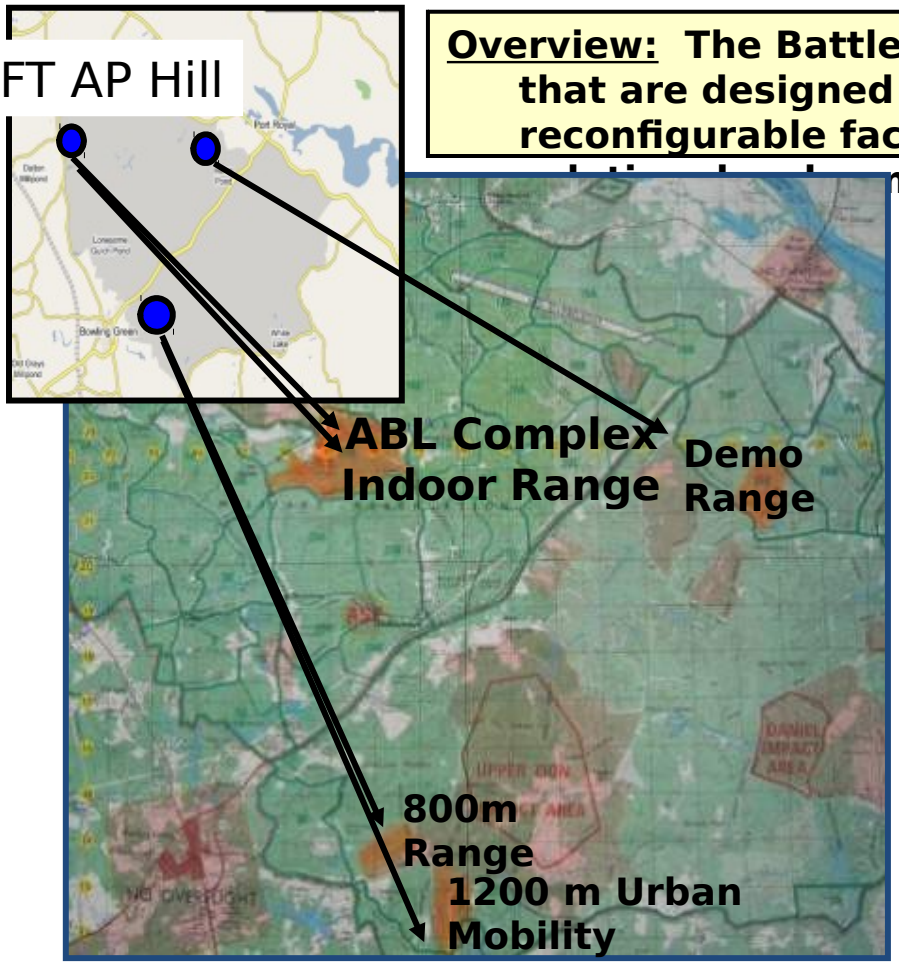
Overview: The AWG HQs complex consists of a Headquarters building, visitors center, vehicle maintenance / fabrication facility to support AWG operations.



Action	Funded	Status
Indoor Training Range	$ 6.1 M	- Under Construction - BOD: JUL 13
AWG HQs Complex	$ 36.0 M	- Design Complete - Award: SEP 12 - BOD: SEP 14
Maint Facility & Fab Shop	Included in HQs Project	- Design Complete - Award: SEP 12 - BOD: SEP 15
Visitor Center	Included in HQs Project	- Design Complete - Award: SEP 12 - BOD: SEP 14

Purpose: Provide functional facilities to support AWG Operations, enhance readiness, training and solution development.

Asymmetric Battle Lab MILCON – Ft. AP Hill, V



Overview: The Battle Lab consists of 5 construction projects that are designed to be rapidly adaptable and allow reconfigurable facilities to support a myriad of dynamic [illegible]nment scenarios.

Asymmetric Battle Lab		
Action	Funded / POM	Status
Urban Site	$ 66.0m	- Under Construction - BOD: AUG 13
800 M Range	$ 3.2m	- Under Construction - BOD: JUL 13
1200 M Range	$ 17.0m	- Under Construction - BOD: JUL 13
Demo Range	$ 3.6m	- Complete
Indoor Range	$ 5.6m	- Under Construction - BOD: AUG 13

Purpose: Provide unique facilities [illegible] support adaptive training and to assess, develop, and validate material and non-material solutions.

The Asymmetric Warfare Group

Uniqueness of AWG:
• An Army unit comprised of senior active duty Soldiers, D.A. civilians, and contractors who are seasoned war fighters and functional area experts.

• **Army's only unit dedicated to counter current and emerging asymmetric threats by**:
  - -Identifying and developing solutions for friendly capability gaps
  - - Exploiting enemy vulnerabilities
• **Unique enabler for Army Transformation**
• **Rapid capability development**
• **Operates with full range of forces**: generating /operating, (Army/Joint/SOF)
• **Simultaneous collaboration** with HQDA Staff, TRADOC , FORSCOM , AMC , GCCs, ASCCs, and TSOCs

Firsthand observations and solution development process enables:
• Rapid identification, development, assessment, and dissemination of materiel and non-materiel solutions across DOTMLPF domains to mitigate gaps or vulnerabilities.
• Partnership with Army Organizations, Rapid Equipping Force (REF), Center for Army Lessons Learned (CALL) and many others (JIEDDO, CTTSO, etc)

AWG is TRADOC's "Global Scout" – Identifying today's capability gaps for tomorrow's conflicts.

Questions?

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